

State of Arizona - Health Services

Project Investment Justification (PIJ)

February 15, 2023



Agency Vision

Health and Wellness for all Arizonans

Agency Mission

To promote, protect, and improve the health and wellness of individuals and communities in Arizona.



Team Introduction



Roles Present at ITAC

- Paula Mattingly Chief Information Officer
- Jung Thai Senior Project Manager
- Marlene Hernandez Chief, Bureau of Nutrition and Physical Activity

Project Introduction



Stated Operational/Business Issue

- The Health and Nutrition Delivery System (HANDS) was built using technology that is over 12 years old and will be obsolete soon
- The Arizona WIC Program requires functional enhancements to HANDS to meet stakeholder needs

Benefit to the State Agency and Constituents

- Security risk reduction
- Improve Arizona WIC participation services
- Meets federal regulations

Proposed Solution



Overview of Proposed Solution

- Upgrade HANDS to HANDS 2.0
 - Architecture Upgrade
 - User Interface Upgrade
 - HANDS functional enhancements
- Implementation
 - 60-Day Pilot with an Arizona WIC Local Agency
 - Arizona Statewide Rollout
 - HANDS Consortium Rollout

Due Diligence and Method of Procurement

- Professional & Outside Services
 - HANDS Contractor
 - EBT Processing & Services
 Contractor
 - IV&V Contractor
 - Temporary staffing
 - Penetration Testing
- Hardware, Software and Licensing
 - Utilize existing state contracts for Laptops, Toad, Oracle Dot Connect, AWS Cloud Services, Dynamsoft and Visual Studio software

Project Responsibilities



Identify Proposed Solutions Responsibilities

Agency

- Project
 Management
- Infrastructure Maintenance
- Information Security Compliance
- 4. User Acceptance Testing
- Arizona Local Agency Training

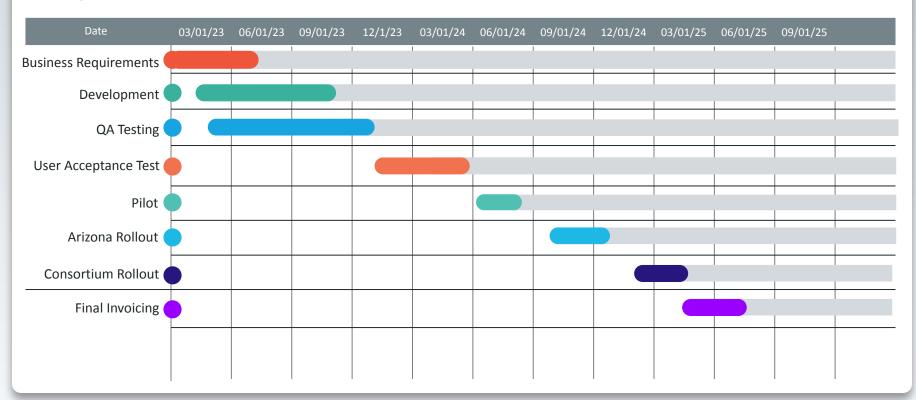
Shared

- 1. Requirements Refinement
- 2. Technical Documentation
- 3. Training Materials
- 4. Technical Support

Vendors/Contractors

- 1. Architecture
- User Interface Design
- 3. Development
- 4. Quality Assurance Testing
- 5. EBT Environments
- 6. IV&V Services

Project Timeline



Project Costs



Project Costs by Category	FY23	FY24	FY25	FY26	FY27	Total
Professional & Outside Services (Contractors)	\$1,314,778	\$7,636,172	\$1,682,329	\$0	\$0	\$10,633,279
Hardware	\$45,612	\$0	\$0	\$0	\$0	\$45,612
Software	\$37,757	\$13,581	\$13,581	\$6,173	\$6,173	\$77,265
Communications	\$0	\$0	\$0	\$0	\$0	\$0
Facilities	\$0	\$0	\$0	\$0	\$0	\$0
License & Maintenance Fees	\$110,630	\$120,144	\$177,212	\$136,115	\$136,115	\$680,216
Other Operational Expenditures	\$0	\$73,305	\$95,058	\$0	\$0	\$168,363
Total Development	\$1,433,233	\$7,843,202	\$1,932,016	\$0	\$0	\$11,218,638
Total Operational	\$0	\$0	\$36,164	\$142,288	\$142,288	\$320,740

Financial Impact



Breakdown of Financial Impact

Project Development Funding		
Base Budget - Available	\$0	
Base Budget - To Be Requested	\$0	
APF Budget - Available	\$0	
APF Budget - To Be Requested	\$0	
Other Appropriated - Available	\$0	
Other Appropriated - To Be Requested	\$0	
Federal - Available	\$2,638,429	
Federal - To Be Requested	\$8,580,209	

Total Development Project Funding		
Available Budget	\$2,638,429	
To Be Requested Budget	\$8,580,209	

Operational			
Proposed 3-Year Operational Cost (Avg)	\$98,447		

Total Operational Funding - Project		
To Be Requested Budget	\$98,447	

What Success Looks Like



Measures of Success

- Within 1 year of project completion, the WIC vendor application process will be automated for 100% of grocery stores applying to become a WIC vendor.
- Within 1 year of project completion, 10,000 families will schedule their own WIC appointments in the HANDS Participant Portal.
- Within 6 months of project completion, the number of text messages provided for appointment reminders will be doubled from an average of 35,000 texts each month to 70,000 texts each month.
- Within 6 months of project completion, the number of calls to the WIC Service Desk for breast pump-related issues will be reduced from an average of 35 calls per month to less than 17 calls per month.

Q & A Session