



### ITAC Informational Update

February 27, 2019

## MvM Project Overview



- MVD Modernization / Legacy System Replacement (approved 4/2014)
- Hitting All Targets On-Time, On-Budget
- Gartner Continued Positive Assessments
- Bar Set Very High
- Internally Developed / Own IP
- Unified Implementation Still Planned



## Progress/Early Releases



- AZ MVD Now Consumer Portal
  - Accounts & Funding
  - eSignature
  - Permit Test @ Home
  - eTitle Transfer
- US Passport Verification Service (USPVS)
- TRAILS
- DCS
- Mock Office Release
- Total of 7 Production Releases in 2017 2018

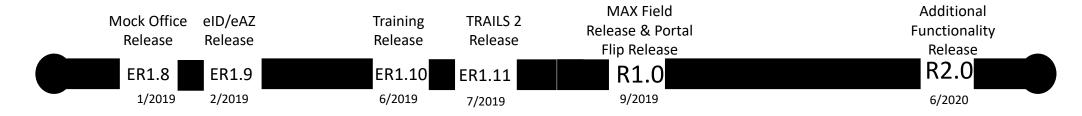
### Timeline





### **Future Production Releases**





TRAILS 2

TnR+ (Refine for Field Release)

Drivers (Refine for Field Release)

MAX Full Scope

#### **Prior Releases**

ER1.0 - 9/2017

ER1.1 - 10/2017

ER1.2 - 1/2018

ER1.3 - 3/2018

ER1.4 - 4/2018

ER1.5 – 6/2018

ER1.6 - 9/2018

ER1.7 - 12/2018

UAT

Training

MAX Support & Maintenance

## Budget



- Fund Balances and Cash Flow Have Been Sufficient to Date
- Projection to Be On-Time, On-Budget at Completion
- Delivered through public/private partnership

| Total Expenses through<br>December 2018 | \$44,259,926 |
|---|--------------|
| Budget                                  | \$57,632,874 |
| Percentage Used                         | 77%          |

### Risks



#### Key Risks

- Interfaces
- Infrastructure
- Operational Transition
- Staff Cohesion
- Transformative/Disruptive

#### **General Risk Mitigation**

- Data Cleansing and Conversion Efforts from the Start
- Early Releases Have Proven Infrastructure and Operations



### Interfaces



**MvM** ITAC

#### <u>Plan A - Modernize</u>

- Web Services
- Portal Services / Self-Maintained

#### <u>Plan B – Accommodate (Temporary)</u>

| Method       | Requirements   | Examples   |
|--------------|--|--|
| As-Is        | <ul><li>Support Old Infrastructure</li><li>Resources Retained</li><li>"Reverse" Conversion</li></ul> | <ul><li>Legatus – IRP</li><li>ADOA - MVRRS</li></ul> |
| Pass-Through | • Same as "As-Is"  | Aircraft + Use of ARMANI                             |
| Work-Around  | <ul><li>Operational Inefficiency</li><li>Timing Delay</li></ul>                                      |  |

#### **Impacts**

- Longer Overlapping Costs
- Throw-Away Investment (e.g. Reverse Conversion)
- Complexity / Accuracy for Interface

### Implementation Expectations



Always difficult and painful

Continuous Improvement

- It will be worse before it gets better (stabilization)
- As with any system implementation, there will be problems and challenges
- There are a lot of trailing needs (i.e. policy, role changes, etc.)

Continuous improvement is better than delayed perfection

-Mark Twain

### **Future State**



- Extension Opportunities
- Optimization/Refinement (Continuous Improvement)
- Shared Value Within and Beyond ADOT
- Digital Government / Citizen Engagement

# Questions & Answers

